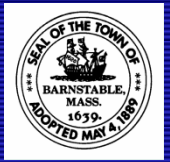


Department of Public Works

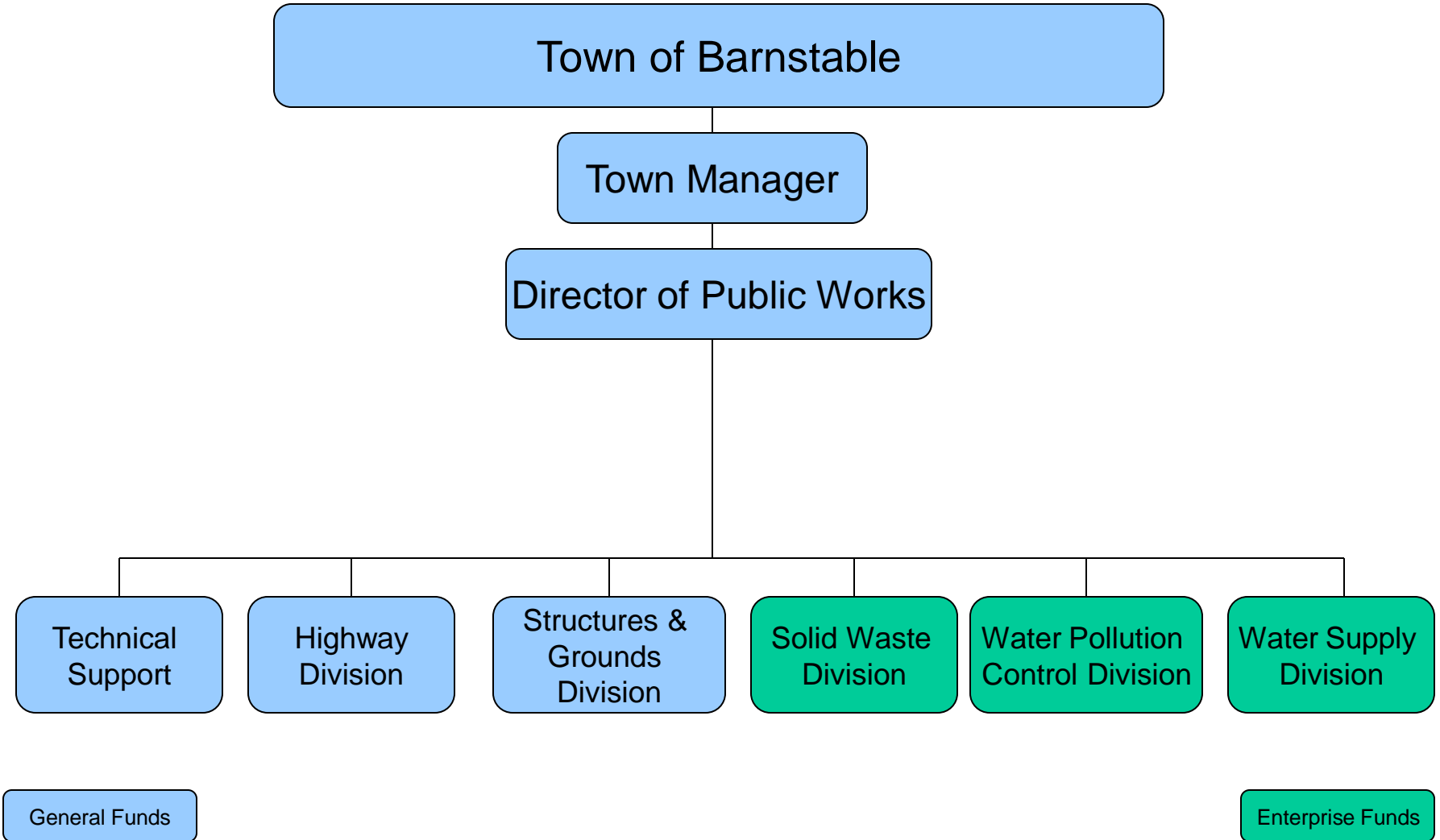
FY2021

Operating Budget

June 25, 2020

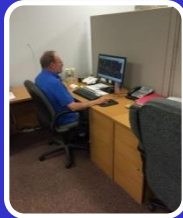


DPW Organization

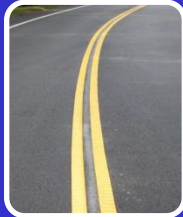




DPW FY 2021 General Fund Budget



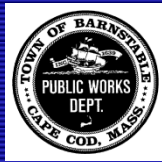
**Administration & Technical
Support Division**



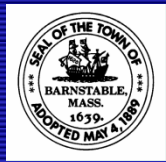
Highway Division



**Structures & Grounds
Division**

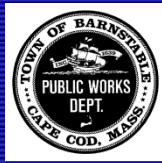


DPW FY 2021 General Fund Budget



Public Works Dept. Category	Actual FY 2019	Projected FY 2020	Approved FY 2020	Proposed FY 2021	Change FY20 - 21	Percent Change
Taxes	\$8,081,159	\$8,755,165	\$9,858,783	\$9,777,892	(\$80,891)	-0.82%
Intergovernmental	226,477	79,216	-	-	-	0.00%
Fines, Forfeitures, Penalties	-	-	-	-	-	0.00%
Fees, Licenses, Permits	173,681	174,470	175,000	160,000	(15,000)	-8.57%
Charges for Services	-	-	-	-	-	0.00%
Interest and Other	86,160	86,000	85,000	85,000	-	0.00%
Special Revenue Funds	70,570	70,570	70,570	80,360	9,790	13.87%
Enterprise Funds	-	-	-	-	-	0.00%
Trust Funds	-	-	-	-	-	0.00%
Reserves	1,171,720	-	16,500	-	(16,500)	-100.00%
Total Sources	\$9,809,767	\$9,165,421	\$10,205,853	\$10,103,252	(\$102,601)	-1.01%

Expenditure Category						
Personnel	\$5,645,263	\$5,802,310	\$6,103,368	\$6,067,617	(\$35,751)	-0.59%
Operating Expenses	3,339,152	2,763,111	3,486,485	3,359,635	(126,850)	-3.64%
Capital Outlay	825,352	600,000	616,000	676,000	60,000	9.74%
Total Appropriation	\$9,809,767	\$9,165,421	\$10,205,853	\$10,103,252	(\$102,601)	-1.01%



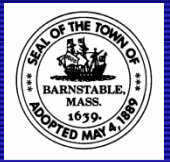
Summary of Significant FY21 General Fund Changes



Budget Reconciliation	Personnel	Operating	Capital Outlay	Totals	FTE
FY 2020 Approved Budget				\$10,205,853	
Contractual Obligations Net of Staff Turnover	89,452	-	-	89,452	-
FY 2021 Budget Changes					
1. Reallocated Positions from Water Supply EF	53,796	-	-	53,796	0.70
2. Eliminate Courier Position	(31,311)	-	-	(31,311)	(0.70)
3. Eliminate Survey Crew Chief	(73,684)	-	-	(73,684)	(1.00)
4. Eliminate Senior Engineering Tech	(69,904)	-	-	(69,904)	(1.00)
5. Overtime Budget Reduction Net of Transfer In	(4,100)	-	-	(4,100)	-
6. Gasoline Budget Reduction	-	(25,920)	-	(25,920)	-
7. Diesel Budget Reduction	-	(31,930)	-	(31,930)	-
8. Solid Waste Disposal	-	(50,000)	-	(50,000)	-
9. Various Budget Line Item Reduction	-	(69,000)	-	(69,000)	-
10. Estuary Monitoring	-	35,000	-	35,000	-
11. Ponds Management Plans	-	15,000	-	15,000	-
12. Vehicles & Equipment	-	-	60,000	60,000	-
FY 2021 Proposed Budget	(\$35,751)	(\$126,850)	\$60,000	\$10,103,252	(2.00)



DPW FY2021 Enterprise Fund Budget



**SOLID
WASTE**



**WATER
POLLUTION
CONTROL**



**WATER
SUPPLY**





DPW FY2021

Solid Waste Division Budget



Solid Waste Enterprise Fund	Actual	Projected	Approved	Proposed	Change	Percent
Source of Funding	FY 2019	FY 2020	FY 2020	FY 2021	FY20 - 21	Change
Taxes	-	-	-	-	-	0.00%
Intergovernmental Aid	\$0	\$0	\$0	\$0	\$0	0.00%
Fines & Penalties	-	-	-	-	-	0.00%
Fees, Licenses, Permits	-	-	-	-	-	0.00%
Charges for Services	\$3,228,563	\$3,275,585	\$3,058,500	\$3,010,675	(\$47,825)	-1.56%
Interest and Other	84,777	85,997	71,000	71,050	50	0.07%
Special Revenue Funds	-	-	-	-	-	0.00%
Enterprise Fund Reimbursements	-	-	-	-	-	0.00%
Trust Funds	-	-	-	-	-	0.00%
Total Operating Source of Funding	\$3,313,340	\$3,361,582	\$3,129,500	\$3,081,725	(\$47,775)	-1.53%
Intergovernmental Aid	-	-	-	-	-	0.00%
Borrowing Authorizations	-	-	-	-	-	0.00%
Total Capital Source of Funding	\$0	\$0	\$0	\$0	\$0	0.00%
Total Sources of Funding	\$3,313,340	\$3,361,582	\$3,129,500	\$3,081,725	(\$47,775)	-1.53%
Expense Category						
Personnel	\$1,103,469	\$1,220,577	\$1,293,933	\$1,229,550	(\$64,383)	-4.98%
Benefits	338,092	346,416	370,352	382,623	12,271	3.31%
Operating Expenses	1,521,012	1,470,983	1,593,254	1,803,561	210,307	13.20%
Capital Outlay	-	-	-	-	-	0.00%
Debt Service	403,702	65,305	65,305	63,395	(1,910)	-2.92%
Transfers Out	94,192	97,039	97,039	98,274	1,235	1.27%
Total Operating Budget	\$3,460,467	\$3,200,320	\$3,419,883	\$3,577,403	\$157,520	4.61%



Summary of Significant FY21 Solid Waste Division Changes



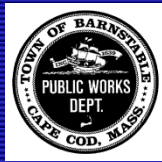
Budget Reconciliation	Personnel	Operating	Capital Outlay	Totals	FTE
FY 2020 Approved Budget				\$3,419,883	
Contractual Obligations Net of Staff Turnover	(8,946)	-	-	(8,946)	-
Change in Indirect Costs	30,128	773	-	30,901	-
One-Time Charges	(12,940)	(1,910)	-	(14,850)	-
FY 2021 Budget Changes					
1. Seasonal Positions Reduced	(11,500)	-	-	(11,500)	-
2. Disposal Tipping Fee	-	360,489	-	360,489	-
3. Charm Recycling Disposal Fee	-	20,000	-	20,000	-
4. Buildings/Grounds Maintenance	-	(40,000)	-	(40,000)	-
5. Landfill Post Closure Maintenance Budget	-	(40,000)	-	(40,000)	-
6. Vehicle & Heavy Equipment Maintenance	-	(7,000)	-	(7,000)	-
7. Hazardous Waste Disposal	-	(10,000)	-	(10,000)	-
8. Credit Card Service Charges	-	(10,000)	-	(10,000)	-
9. Diesel Budget Reduction	-	(10,470)	-	(10,470)	-
10. Gasoline Budget Reduction	-	(1,050)	-	(1,050)	-
11. Contract Services	-	(4,500)	-	(4,500)	-
12. Various Budget Line Items Reduced	-	(28,200)	-	(28,200)	-
13. Packer Service Program	(48,854)	(18,500)	-	(67,354)	(1.00)
FY 2021 Proposed Budget	(\$52,112)	\$209,632	\$0	\$3,577,403	(1.00)



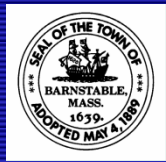
DPW FY2021 WPCD Budget



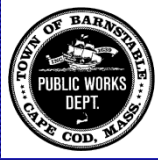
Water Pollution Control Enterprise Fund	Actual	Projected	Approved	Proposed	Change	Percent
Source of Funding	FY 2019	FY 2020	FY 2020	FY 2021	FY20 - 21	Change
Taxes	-	-	-	-	-	0.00%
Intergovernmental Aid	\$9,071	\$11,816	\$0	\$0	\$0	0.00%
Fines & Penalties	59,836	46,890	30,000	60,000	30,000	100.00%
Fees, Licenses, Permits	6,620	13,310	3,000	9,180	6,180	206.00%
Charges for Services	4,561,185	4,880,468	4,621,380	4,292,459	(328,921)	-7.12%
Interest and Other	286,822	327,671	162,000	228,800	66,800	41.23%
Special Revenue Funds	-	-	-	-	-	0.00%
Trust Funds	-	-	-	-	-	0.00%
Total Operating Source of Funding	\$4,923,534	\$5,280,155	\$4,816,380	\$4,590,439	(\$225,941)	-4.69%
Intergovernmental Aid	-	-	-	-	-	0.00%
Borrowing Authorizations	-	6,684,000	6,684,000	-	(6,684,000)	-100.00%
Total Capital Source of Funding	\$0	\$6,684,000	\$6,684,000	\$0	(\$6,684,000)	-100.00%
Total Sources of Funding	\$4,923,534	\$11,964,155	\$11,500,380	\$4,590,439	(\$6,909,941)	-60.08%
Expense Category						
Personnel	\$1,140,468	\$1,175,000	\$1,242,102	\$1,238,344	(\$3,758)	-0.30%
Benefits	391,366	410,000	426,490	388,475	(38,015)	-8.91%
Operating Expenses	1,374,210	1,500,000	1,635,176	1,538,045	(97,131)	-5.94%
Capital Outlay	126,746	175,000	195,000	140,000	(55,000)	-28.21%
Debt Service	1,120,892	1,145,487	1,145,487	1,104,580	(40,907)	-3.57%
Transfers Out	169,466	172,125	172,125	180,995	8,870	5.15%
Total Operating Budget	\$4,323,148	\$4,577,612	\$4,816,380	\$4,590,439	(\$225,941)	-4.69%



Summary of Significant FY21 WPCD Changes



Budget Reconciliation	Personnel	Operating	Capital Outlay	Totals	FTE
FY 2020 Approved Budget				\$4,816,380	
Contractual Obligations Net of Staff Turnover	(8,482)	-	-	(8,482)	-
Change in Indirect Costs	6,091	8,469	-	14,560	
One-Time Charges	(22,082)	(40,907)	(55,000)	(117,989)	-
FY 2021 Budget Changes					
1. Temporary Positions Budget Reduction	(12,300)	-	-	(12,300)	-
2. Overtime Budget Reduction	(5,000)	-	-	(5,000)	-
3. Gasoline Budget Reduction	-	(6,130)	-	(6,130)	-
4. Electricity Budget Reduction	-	(9,000)	-	(9,000)	-
5. Solid Waste Disposal Budget Reduction	-	(15,000)	-	(15,000)	-
6. Vehicle Maintenance Budget Reduction	-	(15,000)	-	(15,000)	-
7. Repair and Maintenance Budget Reduction	-	(20,000)	-	(20,000)	-
8. Various Budget Line Item Reductions	-	(28,500)	-	(28,500)	-
9. Computer Software Budget Reduction	-	(25,000)	-	(25,000)	-
10. Asset Management Grant Matching	-	21,900	-	21,900	-
FY 2021 Proposed Budget	(\$41,773)	(\$129,168)	(\$55,000)	\$4,590,439	-



DPW FY2021

Water Supply Division Budget



Water Supply Enterprise Fund	Actual	Projected	Approved	Proposed	Change	Percent
Source of Funding	FY 2019	FY 2020	FY 2020	FY 2021	FY20 - 21	Change
Taxes	-	-	-	-	-	0.00%
Intergovernmental Aid	\$40,343	\$0	\$0	\$0	\$0	0.00%
Fines & Penalties	28,520	22,240	41,522	36,900	(4,622)	-11.13%
Fees, Licenses, Permits	217,910	168,000	99,832	310,100	210,268	210.62%
Charges for Services	5,682,178	6,132,000	5,840,540	6,266,771	426,231	7.30%
Interest and Other	529,346	550,000	583,121	487,500	(95,621)	-16.40%
Special Revenue Funds	-	-	-	-	-	0.00%
Transfers In	-	-	-	500,000	500,000	0.00%
Total Operating Source of Funding	\$6,498,297	\$6,872,240	\$6,565,015	\$7,601,271	\$1,036,256	15.78%

Borrowing Authorizations	2,039,500	1,050,000	1,050,000	1,400,000	350,000	33.33%
Total Capital Source of Funding	\$2,039,500	\$1,050,000	\$1,050,000	\$1,400,000	\$350,000	33.33%

Total Sources of Funding	\$8,537,797	\$7,922,240	\$7,615,015	\$9,001,271	\$1,386,256	18.20%
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Expense Category						
Personnel	\$279,612	\$270,000	\$295,428	\$220,390	(\$75,038)	-25.40%
Benefits	94,885	98,000	102,152	105,717	3,565	3.49%
Operating Expenses	4,076,646	4,158,007	4,636,381	4,796,392	160,011	3.45%
Capital Outlay	155,654	128,745	166,000	166,000	-	0.00%
Debt Service	1,893,515	2,444,005	2,396,974	2,489,734	92,760	3.87%
Transfers Out	453,596	88,080	88,080	86,855	(1,225)	-1.39%
Total Operating Budget	\$6,953,908	\$7,186,837	\$7,685,015	\$7,865,088	\$180,073	2.34%



Summary of Significant FY21 Water Supply Division Changes



Budget Reconciliation	Personnel	Operating	Capital Outlay	Totals	FTE
FY 2020 Approved Budget				\$7,685,015	
Contractual Obligations Net of Staff Turnover	(5,422)	-	-	(5,422)	-
Change in Indirect Costs	2,651	1,775	-	4,426	
One-Time Charges	914	92,760	-	93,674	-
FY 2021 Budget Changes					
1. Temporary Positions Budget Reduction	(9,320)	-	-	(9,320)	-
2. Overtime Budget Reduction	(6,500)	-	-	(6,500)	-
3. Reallocated Positions to Public Works GF	(53,796)	-	-	(53,796)	(0.70)
4. Tools & Equipment Budget Reduction	-	(7,000)	-	(7,000)	-
5. Various Budget Line Item Reductions	-	(2,120)	-	(2,120)	-
6. Building/Grounds Maintenance Reduction	-	(7,750)	-	(7,750)	-
7. Legal/Litigation Budget Reduction	-	(50,000)	-	(50,000)	-
8. Suez Operations Contract	-	153,881	-	153,881	-
9. Water Purchase Yarmouth & COMM	-	(493,000)	-	(493,000)	-
10. Carbon Filter Systems	-	190,000	-	190,000	-
11. O&M Cost Maher Filtration Plant	-	373,000	-	373,000	-
FY 2021 Proposed Budget	\$ (71,473)	\$ 251,546	\$ -	\$ 7,865,088	(0.70)



End

