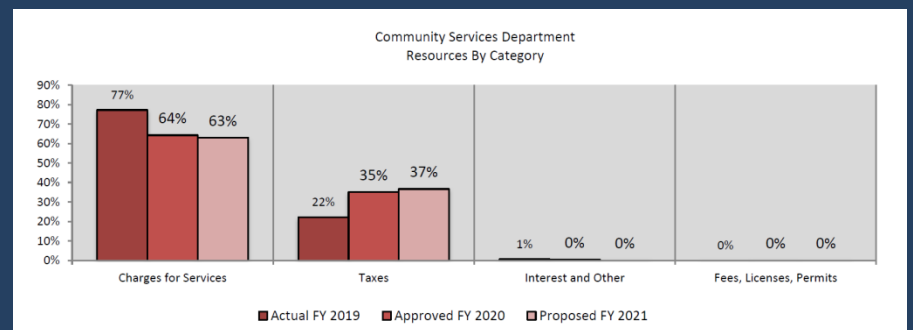
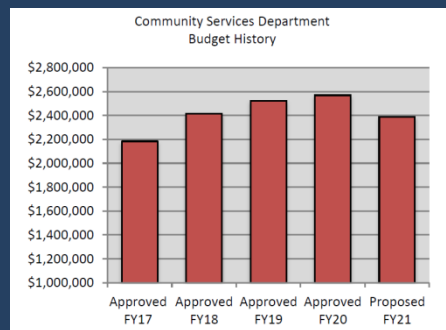
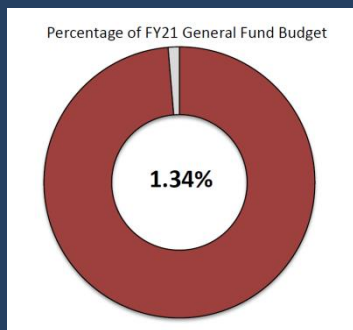


COMMUNITY SERVICES DEPARTMENT

FY21 General Fund Budget

Budget Reconciliation	Personnel	Operating	Capital Outlay	Totals	FTE
FY 2020 Approved Budget				\$2,569,427	
Contractual Obligations Net of Staff Turnover	(46,523)	-	-	(46,523)	-
FY 2021 Budget Changes					
1. Transfer Out Web Developer Position	(88,060)	-	-	(88,060)	(1.00)
2. Transfer Out Marketing Manager Position	(88,400)	-	-	(88,400)	(1.00)
3. Reallocated Dir. of Community Services Salary	26,633	-	-	26,633	0.25
4. Reduction in Adult Social Day Program	(12,872)	-	-	(12,872)	-
5. Reduction to Various Budget Line Items	-	(4,600)	-	(4,600)	-
6. Payment Processing Fees	-	14,000	-	14,000	-
7. Portable Bathrooms	-	5,000	-	5,000	-
8. Copier Lease	-	2,500	-	2,500	-
9. Aquatic Equipment	-	-	12,000	12,000	-
FY 2021 Proposed Budget	(\$209,221)	\$16,900	\$12,000	\$2,389,106	(1.75)



COMMUNITY SERVICES DEPARTMENT BUDGET APPROPRIATION ORDER: 2020-149

ORDERED: That the sum of **\$2,389,106** be raised and appropriated for the purpose of funding the Town's FY 2021 Community Services Department General Fund Budget, as presented to the Town Council by the Town Manager.

Department Budget Comparison

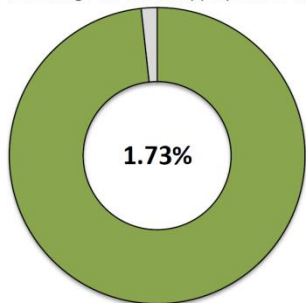
Community Services Department Category	Actual FY 2019	Projected FY 2020	Approved FY 2020	Proposed FY 2021	Change FY20 - 21	Percent Change
Taxes	\$559,572	\$1,257,016	\$899,927	\$875,506	(\$24,421)	-2.71%
Fees, Licenses, Permits	2,796	1,497	6,000	2,000	(4,000)	-66.67%
Charges for Services	1,950,773	1,227,386	1,651,500	1,506,600	(144,900)	-8.77%
Interest and Other	14,480	15,113	12,000	5,000	(7,000)	-58.33%
Total Sources	\$2,527,621	\$2,501,012	\$2,569,427	\$2,389,106	(\$180,321)	-7.02%
Expenditure Category						
Personnel	\$2,335,167	\$2,332,713	\$2,397,527	\$2,188,306	(\$209,221)	-8.73%
Operating Expenses	162,698	168,299	159,900	176,800	16,900	10.57%
Capital Outlay	29,756	-	12,000	24,000	12,000	100.00%
Total Appropriation	\$2,527,621	\$2,501,012	\$2,569,427	\$2,389,106	(\$180,321)	-7.02%

COMMUNITY SERVICES DEPARTMENT

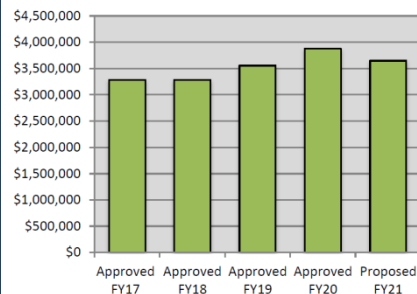
FY21 Golf Course Enterprise Fund Budget

Budget Reconciliation	Personnel	Operating	Capital Outlay	Totals	FTE
FY 2020 Approved Budget				\$3,876,414	
Contractual Obligations Net of Staff Turnover	7,524	-	-	7,524	-
Change in Indirect Costs	(7,365)	3,544	-	(3,821)	
One-Time Charges	(19,989)	(96,760)	(17,155)	(133,904)	-
FY 2021 Budget Changes					
1. Eliminate Division Assistant Position	(42,994)	-	-	(42,994)	(1.00)
2. Temporary Positions Budget Reduction	(16,775)	-	-	(16,775)	-
3. Overtime Budget Reduction	(2,500)	-	-	(2,500)	-
4. Lime/Soil Budget Reduction	-	(20,625)	-	(20,625)	-
5. Gasoline Budget Reduction	-	(9,638)	-	(9,638)	-
6. Diesel Budget Reduction	-	(2,000)	-	(2,000)	-
7. Environmental Testing Budget Reduction	-	(1,300)	-	(1,300)	-
8. Range Supplies	-	(2,000)	-	(2,000)	-
FY 2021 Proposed Budget	(\$82,100)	(\$128,779)	(\$17,155)	\$3,648,380	(1.00)

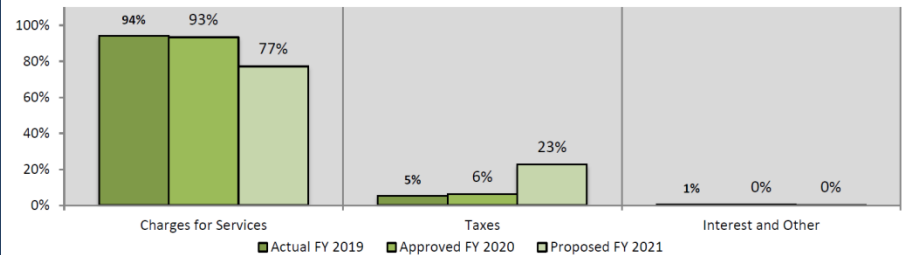
Percentage of FY21 All Appropriated Funds



Golf Enterprise Fund Budget History



Golf Enterprise Fund Resources By Category



COMMUNITY SERVICES DEPARTMENT BUDGET

APPROPRIATION ORDER: 2020-150

ORDERED: That the sum of **\$3,648,381** be appropriated for the purpose of funding the Town's FY 2021 Golf Course Enterprise Fund budget; and to meet such appropriation that **\$2,825,464** be raised from enterprise fund revenues, and that **\$822,917** be raised from the General Fund, as presented to the Town Council by the Town Manager.

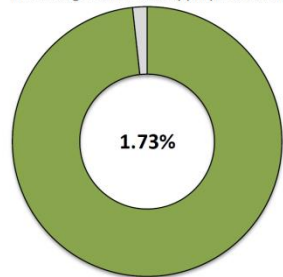
Golf Course Enterprise Fund	Actual	Projected	Approved	Proposed	Change	Percent
Source of Funding	FY 2019	FY 2020	FY 2020	FY 2021	FY20 - 21	Change
Taxes	\$190,012	\$233,199	\$233,199	\$822,917	\$589,718	252.88%
Charges for Services	3,356,496	2,625,000	3,478,200	2,815,464	(662,736)	-19.05%
Interest and Other	21,436	20,000	15,000	10,000	(5,000)	-33.33%
Total Operating Source of Funding	\$3,567,944	\$2,878,199	\$3,726,399	\$3,648,381	(\$78,018)	-2.09%
Capital Trust Fund Reserves	45,000	-	-	-	-	0.00%
Transfers From Closed Projects	32,000	-	32,000	-	(32,000)	-100.00%
Borrowing Authorizations	-	-	414,000	-	(414,000)	-100.00%
Total Capital Source of Funding	\$77,000	\$0	\$446,000	\$0	(\$446,000)	-100.00%
Total Source of Funding	\$3,644,944	\$2,878,199	\$4,172,399	\$3,648,381	(\$524,018)	-12.56%
Expense Category						
Personnel	\$1,443,287	\$1,400,000	\$1,573,164	\$1,496,659	(\$76,506)	-4.86%
Benefits	389,517	408,976	462,944	457,351	(5,593)	-1.21%
Operating Expenses	1,012,347	1,015,746	1,110,741	1,075,159	(35,582)	-3.20%
Capital Outlay	-	-	17,155	-	(17,155)	-100.00%
Debt Service	499,986	493,348	493,348	441,588	(51,760)	-10.49%
Transfers Out	173,134	219,062	219,062	177,625	(41,437)	-18.92%
Total Operating Budget	\$3,518,271	\$3,537,132	\$3,876,414	\$3,648,381	(\$228,033)	-5.88%

COMMUNITY SERVICES DEPARTMENT

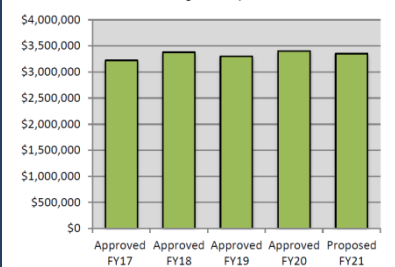
FY21 Hyannis Youth & Community Center Enterprise Fund Budget

Budget Reconciliation	Personnel	Operating	Capital Outlay	Totals	FTE
FY 2020 Approved Budget				\$3,491,131	
Contractual Obligations Net of Staff Turnover	(13,108)	-	-	(13,108)	-
Change in Indirect Costs	(126)	978	-	852	
One-Time Charges	648	29,587	(91,000)	(60,765)	-
FY 2021 Budget Changes					
1. Temporary Positions Budget Reduction	(1,796)	-	-	(1,796)	-
2. Delayed Hiring Rink Supervisor	(13,120)	-	-	(13,120)	-
3. Utility Savings	-	(15,000)	-	(15,000)	-
4. Specialized Contractors	-	(12,000)	-	(12,000)	-
5. HVAC and Mechanical Equipment Repair	-	(2,500)	-	(2,500)	-
6. Police Detail	-	(3,000)	-	(3,000)	-
7. Advertising Budget Reduction	-	(6,000)	-	(6,000)	-
8. Recreation Supplies Budget Reduction	-	(7,000)	-	(7,000)	-
9. Various Budget Line Item Reductions	-	(5,300)	-	(5,300)	-
FY 2021 Proposed Budget	(\$27,502)	(\$20,235)	(\$91,000)	\$3,352,394	-

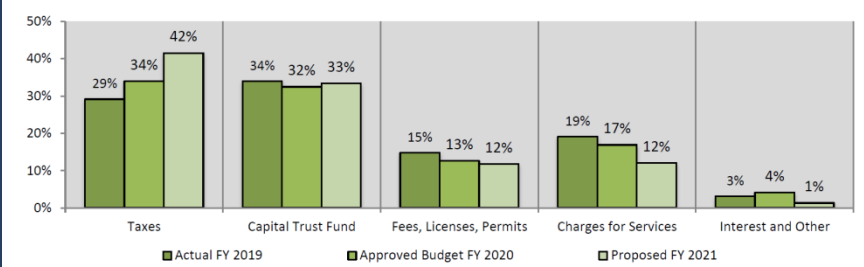
Percentage of FY21 All Appropriated Funds



HYCC Enterprise Fund Budget History



HYCC Enterprise Fund Resources By Category



COMMUNITY SERVICES DEPARTMENT BUDGET APPROPRIATION ORDER: 2020-151

ORDERED: That the sum of **\$3,352,395** be appropriated for the purpose of funding the Town's FY 2021 Hyannis Youth & Community Center Enterprise Fund budget; and to meet such appropriation that **\$841,800** be raised from Enterprise Fund revenues, and that **\$1,391,458** be raised from the General Fund, and that **\$1,119,137** be transferred from the Capital Trust Fund, as presented to the Town Council by the Town Manger.

Hyannis Youth & Community Center	Actual	Projected	Approved	Proposed	Change	Percent
Source of Funding	FY 2019	FY 2020	FY 2020	FY 2021	FY20 - 21	Change
Taxes	\$0	\$1,049,639	\$1,140,639	1,391,458	\$250,819	21.99%
Fees, Licenses, Permits	494,291	405,000	425,000	393,600	(31,400)	-7.39%
Charges for Services	638,734	425,000	566,102	404,200	(161,902)	-28.60%
Interest and Other	102,788	70,000	137,000	44,000	(93,000)	-67.88%
Capital Trust Fund	2,111,832	1,089,550	1,089,550	1,119,137	29,587	2.72%
Total Operating Source of Funding	\$3,347,645	\$3,039,189	\$3,358,291	\$3,352,395	(\$5,896)	-0.18%
Borrowing Authorizations	-	-	-	756,000	756,000	0.00%
Total Capital Source of Funding	\$0	\$0	\$0	\$756,000	\$756,000	0.00%
Total Sources of Funding	\$3,347,645	\$3,039,189	\$3,358,291	\$4,108,395	\$750,104	22.34%
Expense Category						
Personnel	\$979,254	\$1,045,000	\$1,095,638	\$1,067,614	(\$28,024)	-2.56%
Benefits	205,275	215,186	229,543	230,066	523	0.23%
Operating Expenses	810,754	815,000	882,314	831,738	(50,576)	-5.73%
Capital Outlay	19,960	116,000	116,000	25,000	(91,000)	-78.45%
Debt Service	1,135,300	1,089,550	1,089,550	1,119,137	29,587	2.72%
Transfers Out	75,712	78,086	78,086	78,840	754	0.97%
Total Operating Budget	\$3,226,255	\$3,358,822	\$3,491,131	\$3,352,395	(\$138,736)	-3.97%