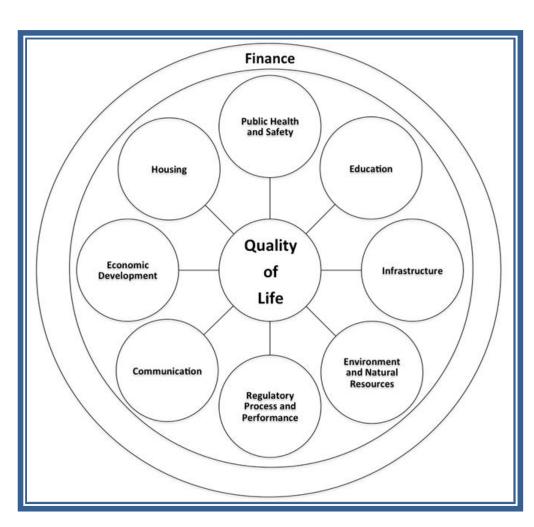
#### TOWN OF BARNSTABLE, MA



5/19/2016

## Town Council Strategic Plan



- The Town Council has identified 8 strategic priority areas that contribute to our community's quality of life
- The strategic priority areas recognize several strategies that contribute to improving the quality of life for our citizens and visitors
- Enhancements proposed in the FY 2017 operating budget address these strategies while ensuring that we maintain a sound financial position

#### Public Health & Safety

- New Community Service Officers
- Enhanced funding for Sworn Officer training
- Additional funding for hazardous material monitoring, health inspections
   & flu vaccine
- Increased staffing for Animal Control Program
- Adult Supportive Day Program
- Restore Hamblin Pond aquatic staffing

#### Education

- New reading program and textbooks
- Additional funding for English Language Learners
- Creation of in-house Crossroads Program for SPED

#### Infrastructure

- Enhancement to Highway Division staffing
- Increase in funds for vehicle & equipment maintenance
- Additional investment for roads, traffic signal and catch basin maintenance
- Enhanced funding for preventative maintenance of facilities
- Funding provided for technology support, maintenance
   & upgrades across departments

#### Economic Development

- Enhancements to Bismore Park, Gateway Greeters, Walkway to the Sea, Kennedy Legacy Trail, Beach Facilities
- Parking improvements, dredging, water system improvements

#### Environment & Natural Resources

- Funding for monitoring access to Crocker Neck Conservation
   Area
- Additional resources provided for education & awareness programs in Natural Resources
- Schoolhouse Pond improvements

#### Housing

- Completion of Housing Production Plan
- Funding for Habitat for Humanity project

#### Communication

- Funding for homeless coordination contract
- Assessment of new telecommunications system
- Continue Barnstable Talks and Listens initiatives

#### Regulatory Process & Performance

Continued funding for expansion of electronic permitting to other areas

## Strong Financial Foundation "The Wheel"

- Operating budget is structurally balanced
- Property taxes are within limits of Prop 2 ½
- S&P AAA rating reflects the following assessment of the town:
  - Strong economy
  - Strong budgetary performance
  - Strong debt and contingent liability position
  - Strong institutional framework
  - Very strong management, budget flexibility & liquidity
- Rating also includes a "Stable Outlook"

# Department & Financial Fund Relationship

**Town Council** 

Town Manager

Administrative Services
Department

Growth Management
Department

Police Department

Regulatory Services
Department

School Department Fixed Costs

\$139.6 Million

General Fund Operations

Community Services Department

\$11.6 Million

General Fund Operations

Golf Enterprise Fund

Marina Enterprise Fund

Sandy Neck Enterprise Fund

HYCC Enterprise Fund

Public Works Department \$24 Million

General Fund Operations

Solid Waste Enterprise Fund

Water Pollution Control Enterprise Fund

Water Supply Enterprise Fund Airport
Enterprise Fund
\$6.1 Million



# Summary of All Appropriated Funds

Fund	Budget FY16	Budget FY17	\$ Change	% Change
General Fund	\$153,360,141	\$153,516,536	\$156,395	0.10%
Airport Enterprise	7,915,852	6,093,528	(1,822,324)	-23.02%
Water Pollution Control Enterprise	4,463,158	4,692,412	229,254	5.14%
Water Supply Enterprise	4,389,768	5,270,312	880,544	20.06%
Solid Waste Enterprise	3,362,811	3,403,815	41,004	1.22%
Golf Enterprise	3,242,906	3,431,181	188,276	5.81%
HYCC Enterprise	3,185,270	3,221,011	35,742	1.12%
Marina Enterprise	703,731	797,403	93,672	13.31%
Sandy Neck Enterprise	865,717	937,998	72,281	8.35%
Total All Budgeted Funds	\$181,489,353	\$181,364,196	(\$125,157)	-0.07%

# Summary of All Appropriated Funds

Fund	Budget FY16	Budget FY17	\$ Change	% Change
All Funds Net Of Transfers	\$171,673,067	\$175,226,998	\$3,553,931	2.07%
All Funds Net of Transfers and Snow Removal Costs	\$169,071,280	\$173,726,998	\$4,655,718	2.75%
General Fund Net of Transfers and Snow Removal Costs	\$142,569,600	\$147,606,992	\$5,037,392	3.53%
Full-time Equivalent Employees	1,280.85	1,292.25	11.40	

## **Position Changes**

Department	Program	Amount	FTE's
School	Crossroads Program	\$195,000	3.50
School	English Language Learners Programming	170,951	2.55
School	Early Learning Center Custodial	12,525	0.20
Regulatory Services	Hazmat & Health Inspections	46,890	0.75
Public Works	Highway	79,440	2.00
Community Services	Adult Supportive Day	148,345	3.25
Community Services	Recreation	54,040	1.00
Community Services	Animal Control	27,000	0.50
Administrative Services	Finance	(18,956)	(0.35)
Airport	Airport	(90,344)	(2.00)
Community Services	Adult Supportive Day Pgm. Reg. Fees	(90,000)	
Regulatory Services	Health Division fee increases	(54,000)	
School	Out-of-District Tuition	(213,993)	
Total		\$266,898	11.40

## General Fund Revenue Sources

Category	FY 2016	FY 2017	\$ Change	% Change
Tax Levy	\$110,547,068	\$114,243,675	\$3,696,607	3.34%
Less Amount Reserved for Abatements and Exemptions	(1,724,851)	(1,700,000)	<u>24,851</u>	<u>-1.44%</u>
Property Taxes Available for Operations	108,822,217	112,543,675	3,721,458	3.42%
Excise Taxes	8,030,645	8,433,683	403,038	5.02%
Intergovernmental	17,741,040	18,782,718	1,041,678	5.87%
Local Receipts	7,716,853	8,341,453	624,600	9.64%
Enterprise Fund Chargebacks	2,579,351	2,560,007	(19,344)	-0.75%
Pension Trust Funds	280,000	270,000	(10,000)	-3.57%
General Fund Reserves	8,190,035	2,585,000	(5,605,035)	-68.44%
Total	\$153,360,141	\$153,516,536	\$156,395	0.10%

## General Fund Budget Summary

Category	FY 2016	FY 2017	\$ Change	% Change
Municipal Operations	\$37,664,725	\$37,878,306	\$213,581	0.57%
Education	71,275,899	73,398,172	2,122,273	2.98%
Fixed Costs	36,230,763	37,830,514	1,599,751	4.42%
Transfers	8,188,754	4,409,544	(3,779,210)	-46.15%
Total	\$153,360,141	\$153,516,536	\$156,395	0.10%
Municipal Operations Less Snow Removal	\$34,462,938	\$35,778,306	\$1,315,368	3.82%

# Municipal Operations By Dept.

Department	FY 2016	FY 2017	\$ Change	% Change
Town Council	\$250,759	\$263,842	\$13,083	5.22%
Town Manager	596,116	633,153	37,037	6.21%
Growth Management	904,585	904,137	(448)	(0.05%)
Regulatory Services	2,632,848	2,805,050	172,202	6.54%
Community Services	2,857,738	3,262,086	404,348	14.15%
Administrative Services	5,739,396	5,990,289	250,893	4.37%
Public Works	11,384,164	10,627,159	(757,005)	(6.65%)
Police	13,299,119	13,392,590	93,471	0.70%
Total	\$37,664,725	\$37,878,306	\$213,581	0.57%

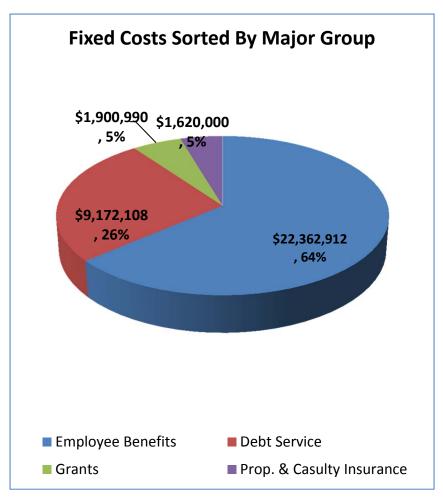
Department	FY 2016	FY 2017	\$ Change	% Change
Public Works Excluding Snow & Ice	\$8,182,377	\$8,527,159	\$344,782	4.21%

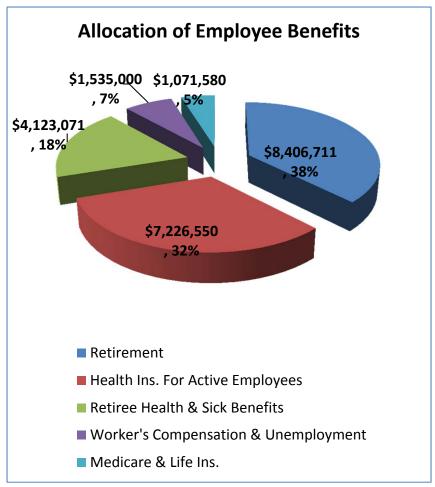
# **Education Budget**

District	FY 2016	FY 2017	\$ Change	% Change
Local School System	\$64,250,000	\$66,050,000	\$1,800,000	2.80%
Cape Cod Tech RHS	3,195,407	3,302,096	106,689	3.34%
Charter Schools	2,912,261	3,111,749	199,488	6.85%
School Choice	918,231	934,327	16,096	1.75%
Total	\$71,275,899	\$73,398,172	\$2,122,273	2.98%

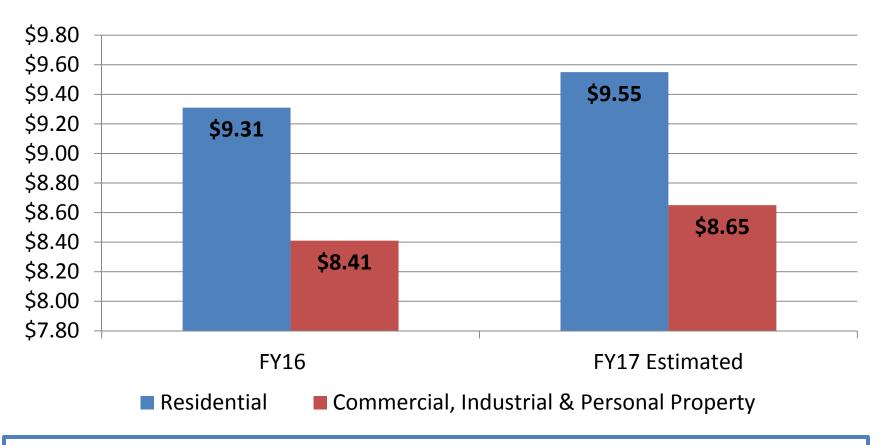
District	FY16 Enrollment	FY17 Enrollment	Change
Local School System	5,204	5,146	(58)
Cape Cod Tech HS	176	170	(6)
Charter Schools	234	226	(8)
School Choice	153	155	2
Total	5,767	5,697	(70)

#### **Fixed Costs**





# Town Tax Rates (Excludes Fire Districts)



\*Median residential tax bill increase for FY17 is estimated to be ~ \$55 \*Qualifying for residential exemption

#### FY16 Allocation of Tax Dollar

